

# Interrogating Your Twin

Causal Reasoning in Manufacturing Systems

Prasanna Bhogale

`prasanna@romulan.ltd`

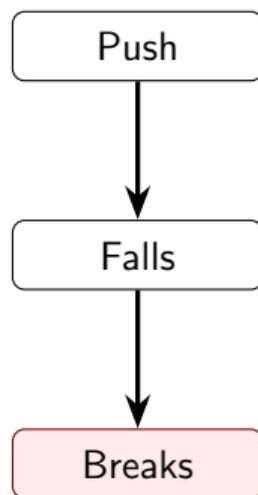
The Fifth Elephant 2026 Pune Edition



# Every three-year-old is a causal reasoner

Children reason causally before they can read:

- “The **wind** knocked it over” (not: wind and falling co-occurred)
- “If I **push** this, it will fall” (intervention)
- “It **would not** have broken if you hadn’t dropped it” (counterfactual)



# Observation $\neq$ Intervention

## What statistics gives you:

$$P(Y | X)$$

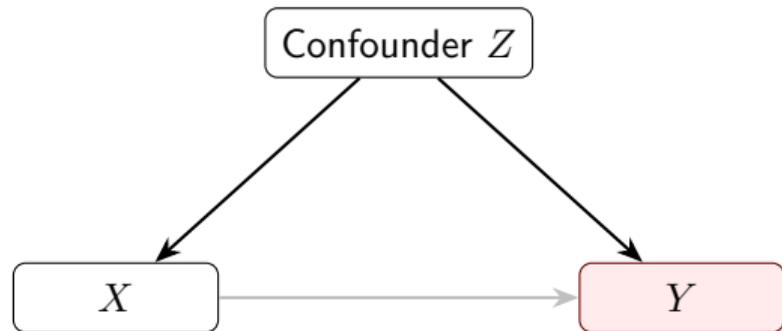
“What is the probability of  $Y$ , given that we observed  $X$ ?”

## What you actually need:

$$P(Y | \mathbf{do}(X))$$

“What is the probability of  $Y$ , if we *force*  $X$ ?”

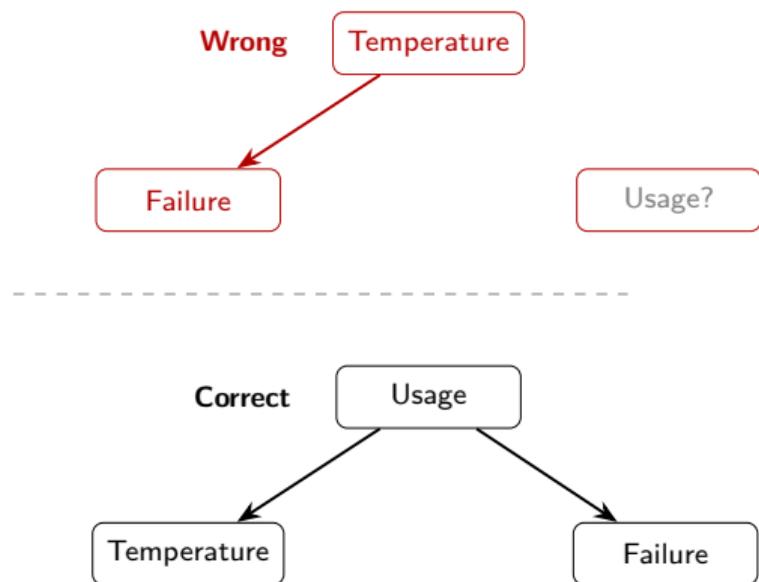
Statistics lacks the notation to express this difference.



$X$  and  $Y$  both rise and fall together...  
but only because  $Z$  moves them both.



# The tool: Directed Acyclic Graphs (DAGs)



A **DAG** is a drawing of your causal beliefs:

**Node** = a variable you measure

**Arrow** = “ $A$  causes  $B$ ”

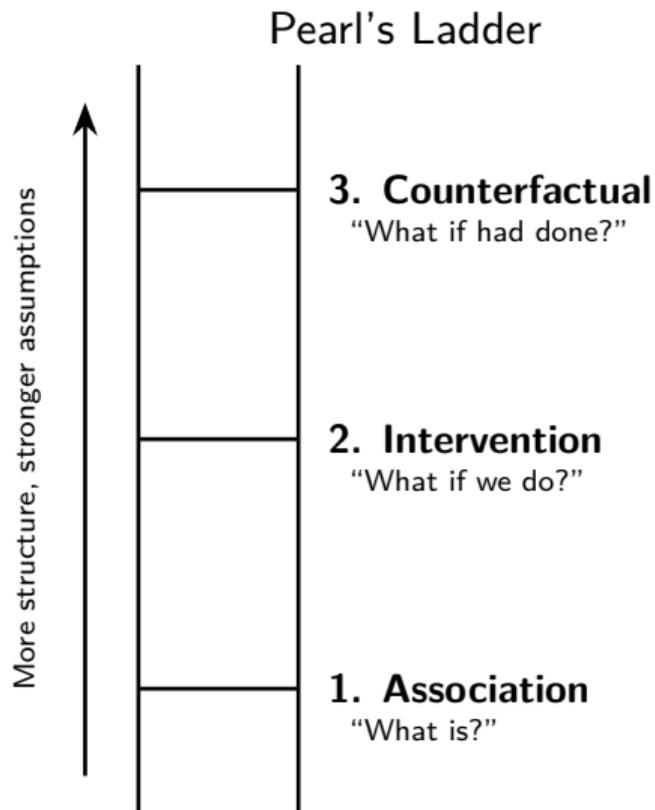
**No arrow** = “ $A$  does *not* cause  $B$ ”

Pearl & Mackenzie, *The Book of Why* (2018)



# What is in this talk

1. Why predictive maintenance models can **mislead** you
2. Pearl's Ladder of Causation — a **framework**
3. A causal inference workflow with **real factory data**
4. Where this fits in your Industrie 4.0 stack



# Running example: a manufacturing facility

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Machine-shifts	~1,500
Distinct machines	~23
Shifts per day	2 (12-hour)
Observation window	47 days
Breakdown rate	~3%

---

Variables per machine-shift:

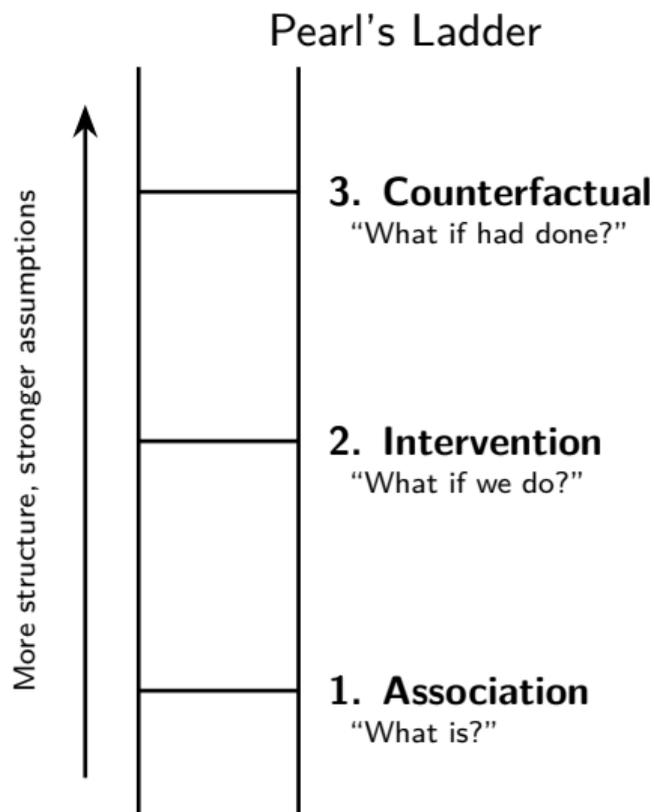
- Machine group (Small / Medium / Large)
- Shift (First / Second)
- Number of changeovers
- Running hours in the shift
- **Breakdown** (yes/no)

## Your model flags a machine. Now what?

1. **Disagreement** — maintenance and operations disagree on the fix
2. **High stakes** — you can't A/B test a production line
3. **Confounders everywhere** — bigger machines break more *and* get more changeovers



# A framework: Pearl's Ladder of Causation



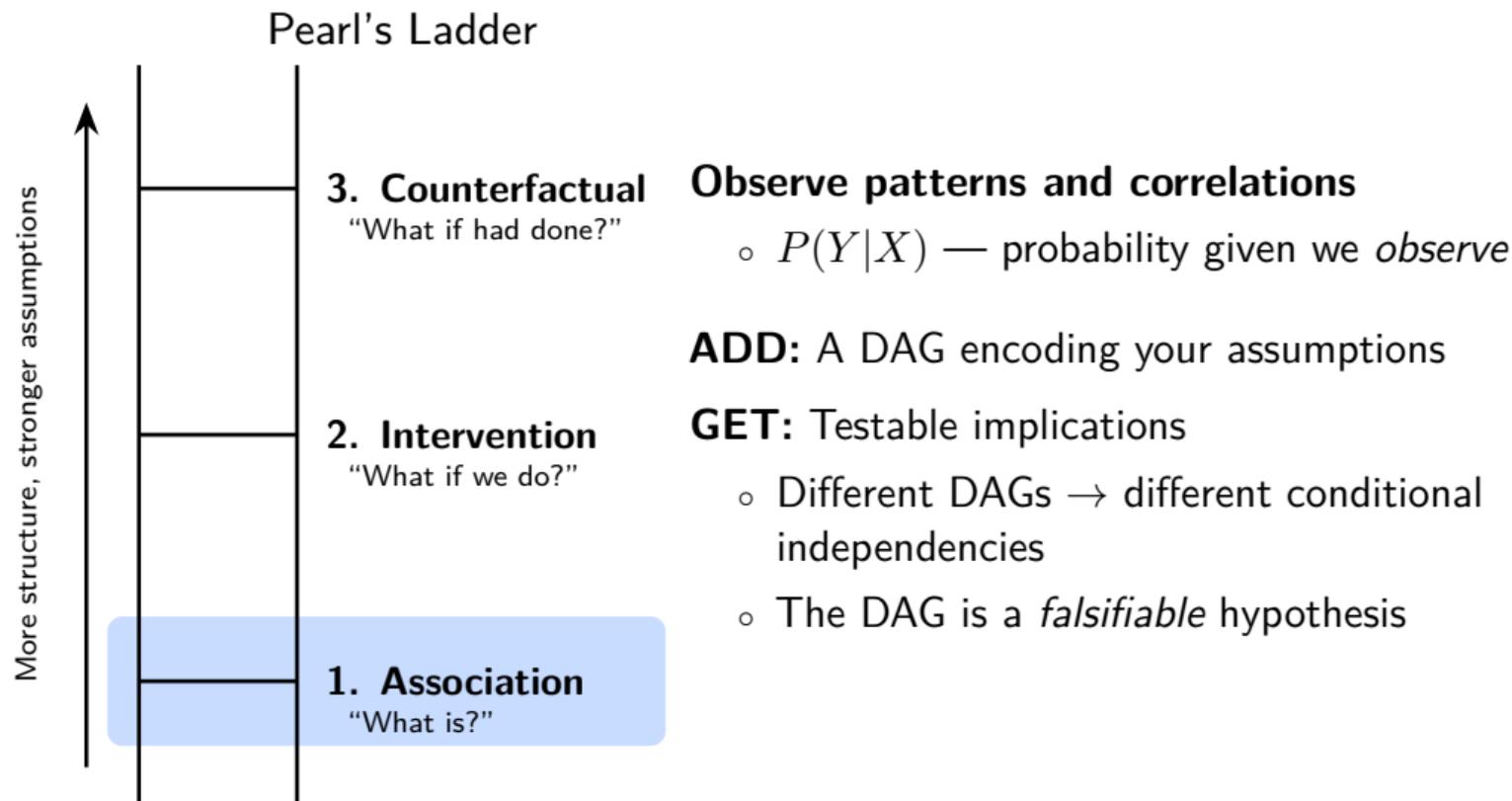
Each rung adds structure — and power:

- **Rung 1 — Association:** Add a DAG (your assumptions).  
Get testable predictions.
- **Rung 2 — Intervention:** Interpret edges as causal.  
Estimate what happens if you *act*.
- **Rung 3 — Counterfactual:** Add structural equations.  
Ask "what if we had done differently?"

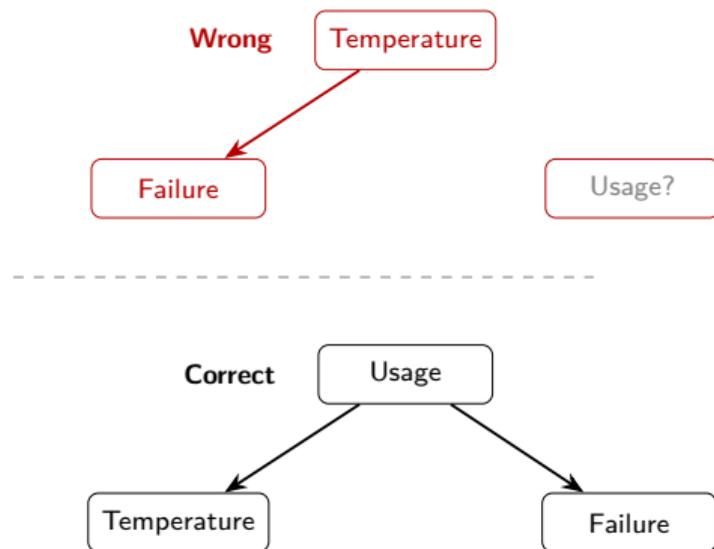
Pearl & Mackenzie, *The Book of Why* (2018)



# Rung 1: Association — “What is?”



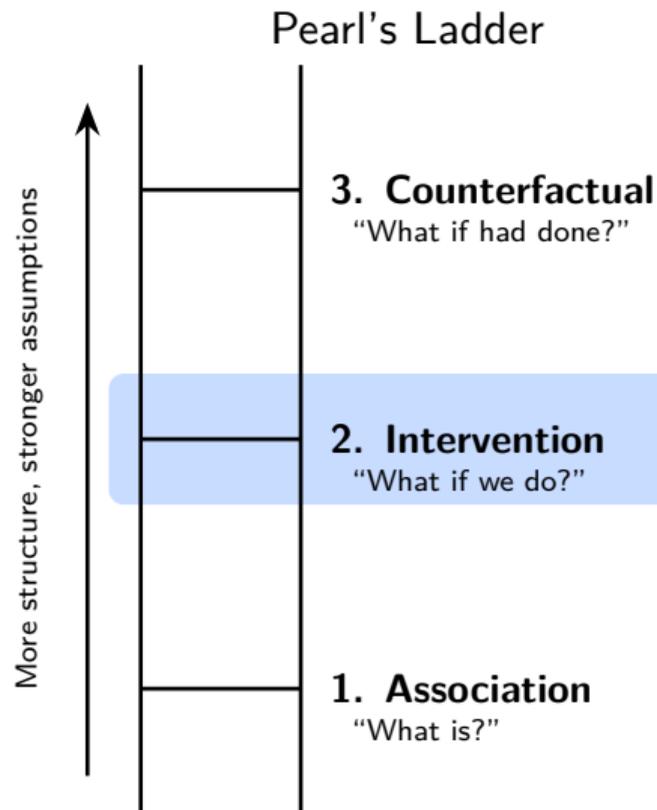
## Rung 1: The DAG is a *falsifiable* hypothesis



```
impliedConditionalIndependencies('
  dag {Usage -> Temperature;
       Usage -> Failure}')
# Falr _||_ Tmpr | Usag
```



## Rung 2: Intervention — “What if we do?”



### Imagine (or perform) interventions

- $P(Y|\text{do}(X))$  — probability if we *force*  $X$
- $\text{do}(X) \neq \text{observe } X$

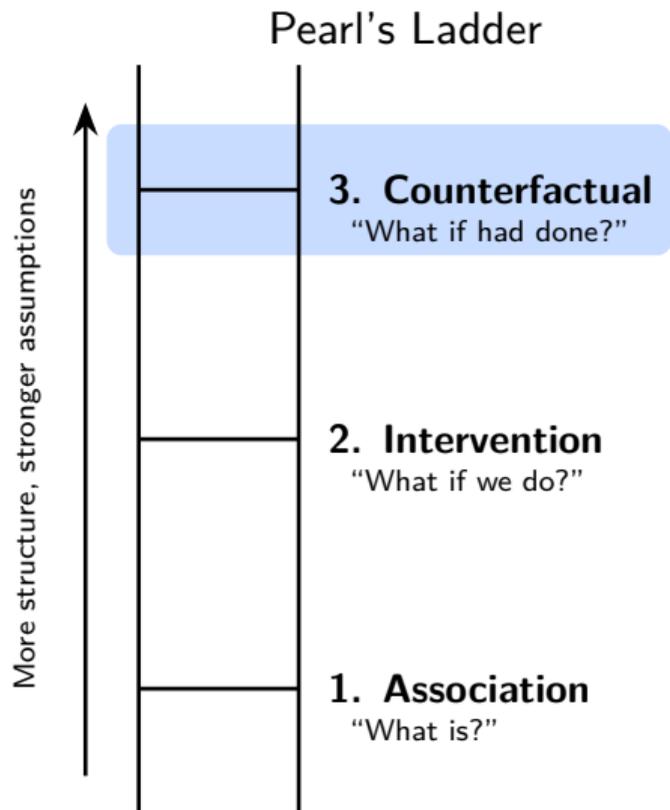
**ADD:** Interpret edges as *causal*

**GET:** Causal effect estimation

- “Graph surgery” — predict the result of an RCT from observational data
- No need to actually run the experiment



# Rung 3: Counterfactual — “What if we had done?”



## Specific machines, alternative histories

“What if *this machine* had been on Second Shift?”

**ADD:** Structural equations (functional forms)

**GET:**

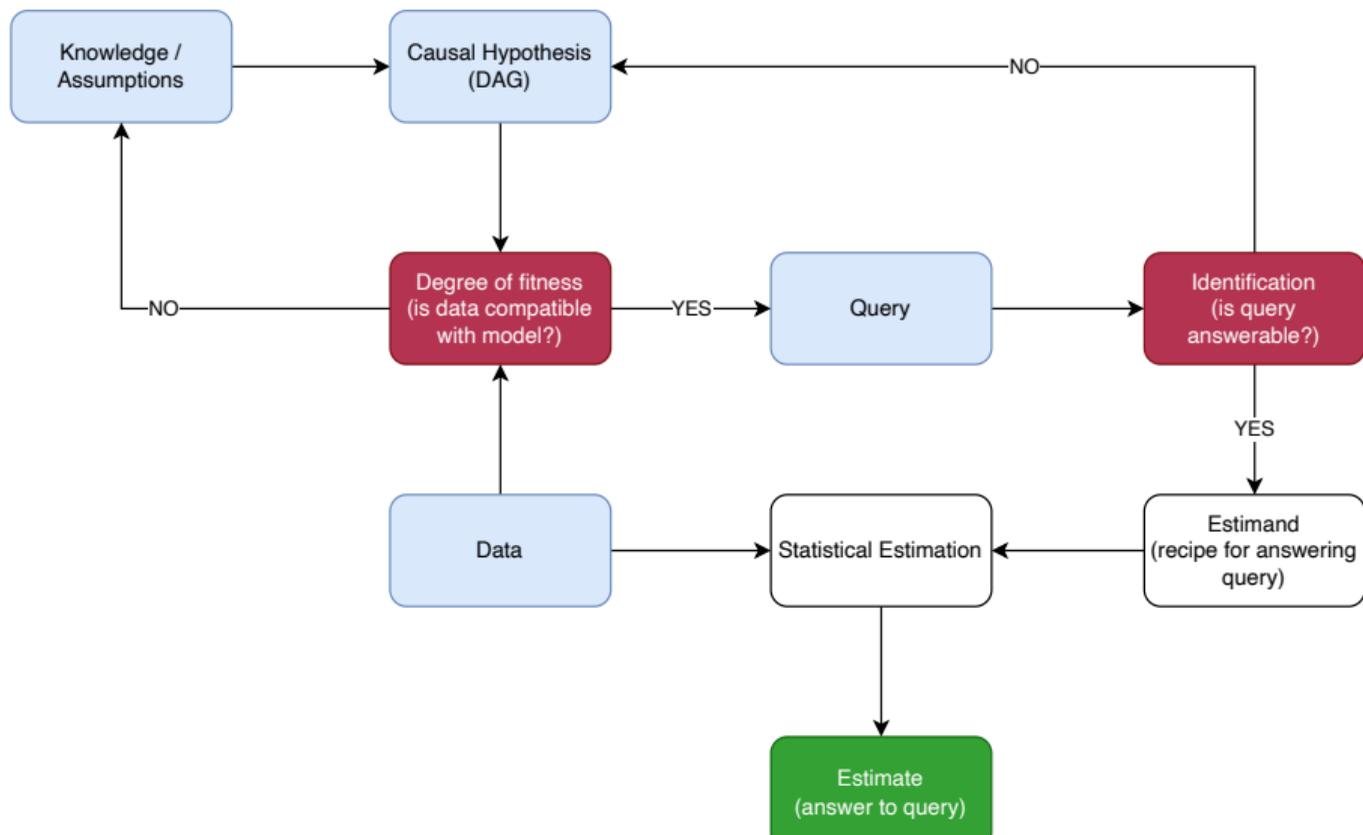
- Individual-level root cause attribution
- After-action review, blame assessment

Hardest rung — strongest assumptions.

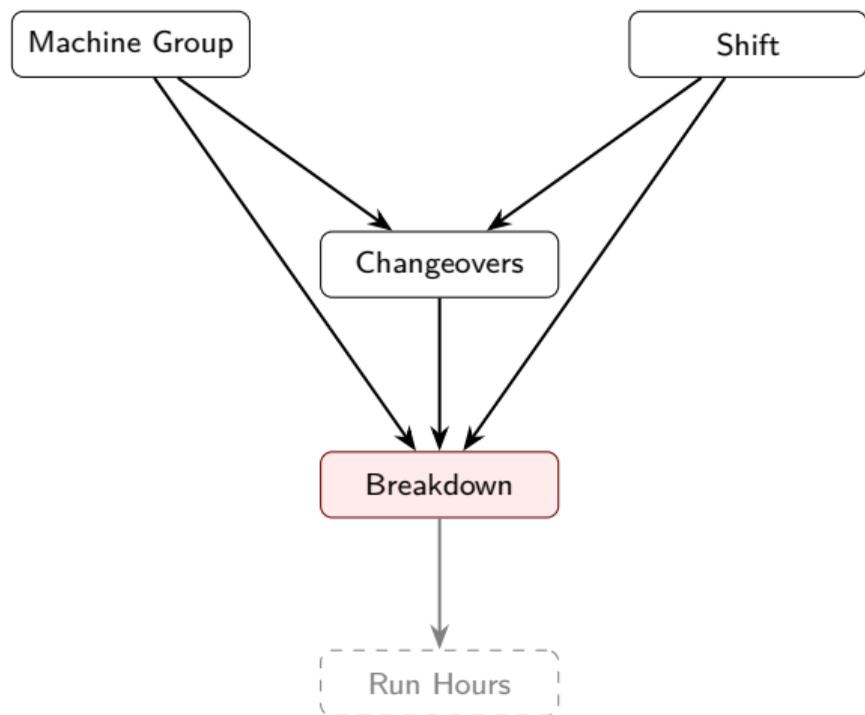
Focus today: Rungs 1 & 2



# Pearl's Ladder in action: the causal inference workflow



## Step 1: Draw the DAG (with the engineers)



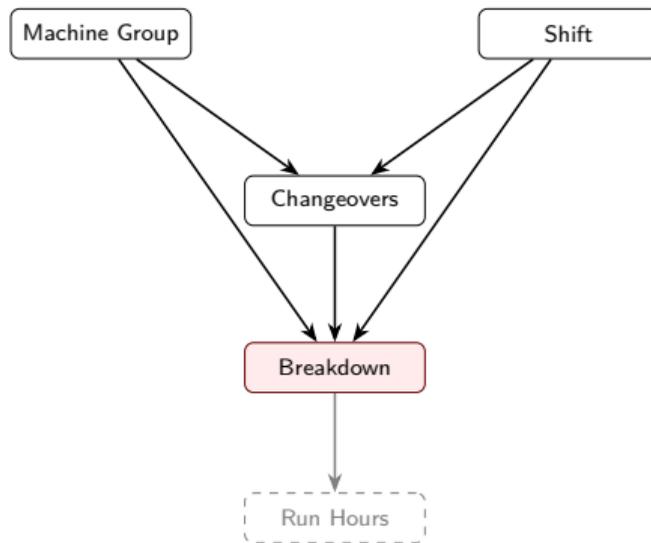
1. **Confounder:** Machine group causes both changeovers and breakdowns
2. **Mediator:** Changeovers lie on the path from shift to breakdown
3. **Descendant:** Run hours is *caused by* breakdown — do **not** condition on it

The DAG = your engineering knowledge.



## Step 2: Test the DAG against data

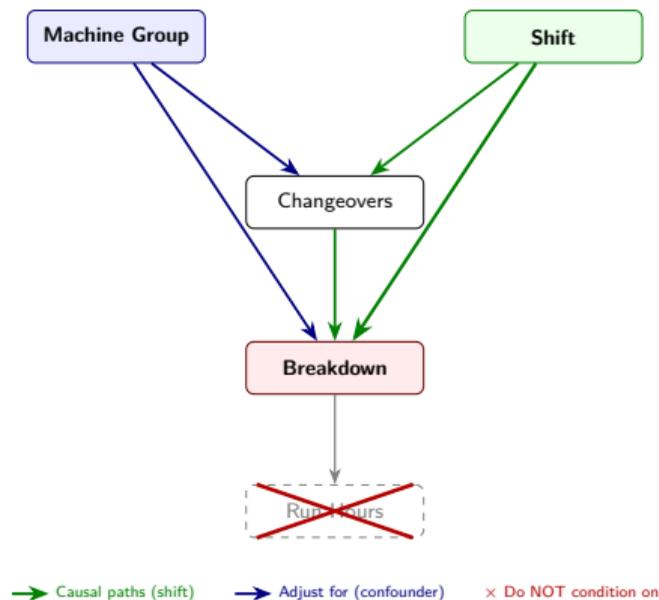
```
factory_dag <- dagitty('dag {  
  machine_group -> breakdown  
  machine_group -> changeovers  
  shift         -> breakdown  
  shift         -> changeovers  
  changeovers  -> breakdown  
  breakdown    -> run_hours }')  
  
impliedConditionalIndependencies(  
  factory_dag)  
# chng _||_ rn_h | brkd  
# mch_ _||_ rn_h | brkd  
# mch_ _||_ shft  
# rn_h _||_ shft | brkd
```



The DAG predicts that **run hours** is independent of everything else *once you condition on breakdown*.



## Step 3: Identify — the backdoor criterion



**Causal question:** How strong is the direct relationship between shift and different breakdown rates?

(First Shift = day shift, Second Shift = night shift)

```
adjustmentSets(factory_dag,  
  exposure = "shift",  
  outcome  = "breakdown",  
  effect   = "direct")  
# { changeovers, machine_group }
```

**Direct effect:** adjust for machine group and changeovers.



# A worked example: the full walkthrough

Everything we've shown so far — and more — is in a detailed walkthrough:

- Structure learning with `bnlearn`
- DAG testing with `dagitty`
- Backdoor adjustment
- Collider bias demonstration
- Heterogeneous treatment effects with `grf`

```
https://theclarkeorbit.github.io/  
interrogating-your-twin-a-causal-inference-  
walkthrough.html
```



## Step 4: Estimate

Model (logistic)	Shift coeff	$p$	Key covariate
Total effect (shift only)	-0.75	0.010	—
Total effect (+ machine group)	-0.75	0.011	precision gain, not bias correction
Direct effect (+ changeovers, mg)	-0.76	0.010	changeovers: -0.10, $p=0.69$
<b>Biased (+ run_hours)</b>	<b>-0.79</b>	<b>0.008</b>	<b>run_hours: -0.16, <math>p&lt;0.001</math></b>

### Causal ML (grf::causal\_forest):

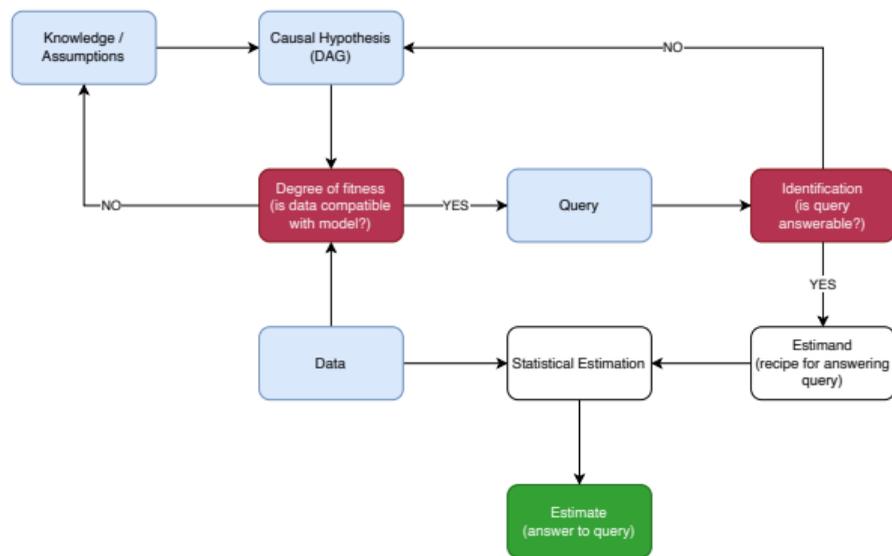
Machine group	CATE	\$/machine
Medium	+3.3 pp	\$1,649
Large	+3.0 pp	\$1,484
Small	+2.5 pp	\$1,266

Causal model: **reassign shifts,**  
**target Medium machines** first.



# What we just saw: the workflow in four steps

1. Knowledge  $\rightarrow$  DAG
2. DAG  $\rightarrow$  Testable predictions
3. Query  $\rightarrow$  Adjustment set
4. Data  $\rightarrow$  Estimate



**Explicit. Auditable. Defensible.**



# Scaling up: where causal inference fits

## Your existing stack:

1. Sensors & SCADA — data collection
2. Data lake / historian — storage
3. ML models — pattern recognition
4. Dashboards — visualization

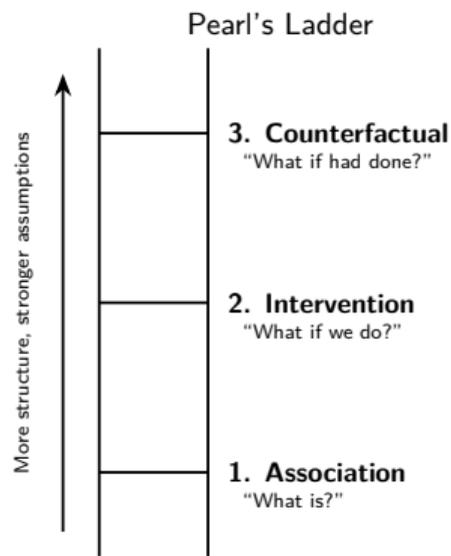
## Causal inference plugs in as:

- A **reasoning layer** on top of ML
- DAG = your **engineering knowledge**, formalized
- Digital twin + causal model = **interventional sandbox**



# Take home message

1. **Pearl's Ladder:** Seeing  $\rightarrow$  Doing  $\rightarrow$  Imagining
2. **DAGs** = explicit, auditable, defensible causal assumptions
3. Your predictive model tells you *what*;  
causal inference tells you *why* and *what to do*



We'd love to chat about your hard causal (or other) problems!

## Questions?

prasanna@romulan.ltd



My LinkedIn.

